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                    ANNUAL REPORT
    Of The President
    Valdosta State College
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        to
        THE CHANCELLOR
        THE CHANCELLOR
        and
        and
    THE BOARD OF REGENTS
    THE BOARD OF REGENTS
        of the
        of the
    UNIVERSITY SYSTEM OF GEORGIA

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UNIVERSITY SYSTEM OF GEORGIA
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    Hugh C. Bailey
        President
    VALDOSTA STATE COLLEGE
        Valdosta, Georgia
    
## TABLE OF CONTENTS

PART ONE: NARRATIVE
PRESIDENT'S SUMMARY ..... 1
I. DESCRIPTION OF THE STATE OF THE COLLEGE ..... 4
A. Overall Health of the College ..... 4
B. Statement of Purpose ..... 6
C. Status and Term of Accreditation with SACS ..... 7
D. Current Accreditations to Academic and Professional Programs ..... 8
E. General Profile of the Institution ..... 9

1. Faculty ..... 9
2. Students ..... 10
II. HIGHLIGHTS OF THE YEAR'S WORK ..... 10
A. Accomplishments and Activıtıes of Major Organizational Areas ..... 10
3. Instructional Areas ..... 10
a. School of Arts and Sciences ..... 10
b. School of Business Administration ..... 13
c. School of Education ..... 14
d. Division of Fine Arts ..... 16
e. Department of Special Studies ..... 17
f. International Studies ..... 21
g. Division of Nursing ..... 22
h. Division of Graduate Studies ..... 23
i. Division of Public Services ..... 25
4. Academic Support Services ..... 26
a. Office of Admissions ..... 26
b. Office of Registrar and Computer Center ..... 27
c. Library and Media Center ..... 29
5. Student Affairs ..... 32
6. Office of Business and Finance ..... 34
7. College Relations and Development ..... 3738
A. Summary of Major Organizational Areas ..... 38
8. Academic Affairs ..... 38
9. Business and Finance Affairs
10. Business and Finance Affairs ..... 39 ..... 39
11. Student Affairs
12. Student Affairs ..... 40 ..... 40
13. Planning Document ..... 41
PART TWO: STATISTICAL APPENDICES
FACULTY
Full-Time Teaching Faculty Changes ..... 45
Faculty Profile ..... 46
Faculty Positions Earned Report ..... 47
STUDENTS
Credit Hour Summary Report ..... 49
Majors Summary Report ..... 51
Financial Aid Summary ..... 54
LIBRARY
Library Survey ..... 55
INVENTORY OF ACADEMIC DEGREE PROGRAMS OFFERED
Degree Program/Major Titles ..... 58
Degrees Conferred Summary ..... 63
GIFTS, GRANTS AND CONTRACTS
Summary of Gifts, Grants and Contracts ..... 66
MISCELLANEOUS APPENDICES
Honors Day Program ..... 69
Administrative Council Committees ..... 73 ..... 73
General Faculty Conmittees ..... 76
Officers of Administration ..... 78

PART ONE

NARRATIVE

## PRESIDENT'S SUMMARY

Fiscal year 1980, my second as President of Valdosta State College, was a year of continued consolidation and progress. At this time the momentum of the institution is clearly positive with stabilized enrollment and sound budgetary and planning procedures in operation. With the continued strong support of the recently reorganized central office of the Board of Regents, the College's progress seems secure. Among the significant developments occurring at Valdosta State College in 1980 were:


#### Abstract

The completion of the Southern Association of Colleges and Schools Self-Study and visitation of the Southern Association of Colleges and Schools' team. The team identified many strengths in the College structure. While making a few recommendations and a number of suggestions, it was generally laudatory in its appraisal.


The National Commission for Accreditation of Teacher Education reaffirmed our accreditation of undergraduate Elementary Education and Special Education programs. The School of Education was reorganized to meet National Commission for Accreditation of Teacher Education reservations, and a new Self-Study was begun in anticipation of reac reditation of the undergraduate Secondary Education and initial accreditation
of Graduate programs.

The American Assembly of Collegiate Schools of Business Self-Study was completed in anticipation of a February, 1981 visit.

The City of Valdosta deeded to the Board of Regents approximately 26 acres of land adjacent to the campus which will be used for parking and the development of playing fields.

Blazer Field was extensively renovated for use by Valdosta State College's National Collegiate Athletic Association Division II National Championship Baseball team and its successors. Included in the renovations were the installation of lights and the construction of a concession stand and restroom facilities.

A contract was let for the reconstruction of Converse Hall which will contain 91 apartment units for use by Valdosta State College students. Extensive progress was made on construction by July, 1980.

A contract was let and construction begun on a new Physical Education Complex. To stay within allocated funds, much of the loose equipment in the building had to be deleted, and the number of seats in the arena area reduced to 2200.

Curbs and gutters were installed, the number of parking spaces doubled, and asphalt was installed on roads
and parking areas at North Campus.

The Deans, Directors, and Department Heads met regularly with the President and Vice President and, after discussions with their faculties, formulated a priority for budget making. As a result of this progress, unessential positions were deleted, needed vacant positions were filled, and funds were made available to begin to meet some of the equipment needs of the campus.

After extensive deliberations by all segments of the faculty, the faculty voted to amend The Statutes to change the composition of the Academic Council and the Committee on Faculty Affairs. The new groups will be more representative of every academic area.

Continued emphasis was placed on data collection and long range planning. The faculty committee on Goals and Long Range Planning is progressing nicely in its development of an instrument to evaluate the instructional program and the formulation of a plan for planning. An Assistant Vice President for Institutional Planning and Academic Services was appointed with primary responsibility in this area.

A Task Force on Instructional Improvement continues its operation developing extensive ideas for the improvement of advising and teaching. To promote develorment in this area, modest funds have been made available for faculty development during fiscal year 1981.

## I. DESCRIPTION OF THE STATE OF THE COLLEGE

A. Overall Health of the College

Fiscal Year 1980 has been a year of consolidation of plans, programs, organization, and modes of functioning of the College community. Buttressed by self-studies for the Southern Association of Colleges and Schools, the National Council for Accreditation of Teacher Education, the Georgia State Board of Nursing, and the American Assembly of Collegiate Schools of Business, initiatives have been accomplished or are in various stages of implementation which will enhance the efficiency and effectiveness of educational programs and administrative procedures of the College, expand access to information, and facilitate input into, and involvement in, the collegiate process.

Three major areas of concentration of effort were identified in the fiscal year 1979 Annual Report. The first of these areas related to broadening access in formal and advisory roles to faculty and other College constituencies in decision-making. During the year there has occurred a reorganization of the Academic Council and the Committee on Faculty Affairs designed to increase efficiency and responsivity to program and faculty concerns. These changes received thorough consideration in all areas of the college community and were incorporated into the college Statutes. The deans, directors, and department heads group has functioned on a regularly scheduled basis to provide the administration an informal advisory forum. The second area of major emphasis concerned the quality of advising and teaching and the organization of a continued program to improve these vital processes. The Task Force on Instructional Improvement,
complemented by other ad hoc groups, has developed significant proposals relating to student evaluations, advising, retention, exit examinations, and faculty development which will provide the base and impetus for a major focus of action during the next fiscal year. The third area of emphasis related to the collation and analysis of management information data as a component of planning and decision-making processes. The reorganized Committee on Goals and Long Range Planning was especially active during the year and has completed planning for initiating a plan for planning and a program evaluation procedure strengthening the integration of the budget-making process with the operationalized missions and goals of the College. During this year the Office of the Assistant Vice President for Institutional Planning and Academic Services was established. An information system applicable to the needs of Valdosta State College and compatible with the Regents' Consolidated Reporting System has been designed and tested and is ready for implementation in fiscal year 1981. Major efforts were made in the budget-making process to achieve equitable funding which could be related directly to the mission and goals of the College and individual programs. As a consequence of this process, the College will enter fiscal year 1981 with a realistically balanced budget for the first time in a number of years. It is important to emphasize that this budget recognizes priorities established in a collegiate process stressing faculty involvement and enunciated to the faculty in a General Faculty meeting.

The College completed its second year of review and adjustments relative to the promotion and tenure status of faculty members
and believes that a reasonably equitable balance has been achieved in compliance with the letter and intent of governing regulations.

The overall health of Valdosta State College may aptly be described as exuding robustness. Problems are being identified, alternatives are being enunciated, and actions are being initiated in a continuing effort to achieve improvement in every aspect of College life. A major over-riding theme during the coming year will be to make Valdosta State College "a nice place to be." This theme should translate into programs to improve student recruitment, advising and retention, continuing attention to enhancement of faculty instruction, critical evaluations of programs and courses, nurturing of the collegiate process, and awareness of and concern for the physical and intellectual environment in which we all live and work. Based upon the accomplishments of the past year, fiscal year 1981 is approached with enthusiastic exuberance. However, this attitude must be tempered by the awareness of changes which have taken place in an attempt to prepare the College to deal with realities in an era of retrenchment. Quality people have been lost; worthy projects have not been funded; and excellent programs have been constrained. Although difficult and hard decisions must be made to insure the quality and integrity of the college, the inherent negative consequences of those decisions cannot be ignored and will receive ameliorative attention.
B. Statement of Purpose which was submitted to the Southern Association of Colleges and Schools (1980) and approved by the Board of Regents.
Valdosta State College, within the framework of higher education established by the state of Georgia, is dedicated to the
development of its constituency through instruction, research, and service. In pursuit of this purpose, Valdosta State College pledges itself:
to foster an intellectual climate that encourages critical thinking and a free and open exchange of ideas;
to provide a liberal education for all students;
to offer programs in pre-professional and professional education;
to maintain a faculty dedicated to scholarship, original investigation, and creative activities that are vital to the advancement of knowledge and excellence in teaching;
to develop ethical and aesthetic awareness and an appreciation of the enduring works of art, music, and literature that comprise the cultural heritage;
to encourage the appropriate use of its resources by the community it serves; and
to maintain a system of governance that is responsive to the concerns of its constituency and provides for the participation or representation of students, staff, and faculty in the decision-making processes that are vital to the fulfillment of its mission.
C. Status and Term of Accreditation with SACS

Valdosta State College was one of the institutions included in SACS pilot project for use of the self-study in obtaining and reaffirming accreditation. The first self-study was conducted in 1958-60 and the College's accreditation was reaffirmed in 1960. The second self-study was conducted in 1969-70 and accreditation was reaffirmed in 1970. The third self-study was conducted from 1978-80. The exit interview appeared to be very positive; therefore, it is anticipated that accreditation will be affirmed and that the number of major recommendations will be minimal. The self-study has not been viewed as an end within itself. The process through
which the report evolved necessitated almost 100 per cent participation by faculty, staff, and administrators. Means were also established for participation by students. All academic and administrative units have taken the self-study process seriously; therefore, the self-study report, the assemblage of data to confirm the report, projections developed and recommendations made relative to each standard, and the commitment of students, faculty, staff, and administrators to a continuous striving toward improvement of the College will yield positive benefits that will exceed the recommendations and suggestions included in the visiting committee's report.

Although a formal report from SACS will not become official until received and acted upon by the College Delegate Assembly in December, 1980, many revelations during the self-study process are already receiving attention and the College has begun to use the mass of information accumulated during the process to improve the viability of planning in the decision-making process.
D. Current accreditations granted to academic and professional programs at the institution.

School of Education:

1. National Council for the Accreditation of Teacher Education - Accreditation of elementary and special education teachers. A self-study for areas not receiving accreditation (secondary and graduate programs) is currently being prepared with the visitation committee scheduled for April, 1981.
2. American Speech and Hearing Association - Speech and Hearing Clinic (Certified Provider of Services) 1978-83.

Division of Nursing:

1. National League of Nursing - Accreditation 1976-82.
2. Board of Examiners of Nurses for Georgia - March, 1973 (Continuing based on a periodic review).
E. General Profile of the Institution
3. Faculty

The faculty for fiscal year 1980 consisted of $2 l l$ fulltime teaching faculty, 19 administrators, and 11 librarians. This group was composed of 81 females and 160 males, of whom 137 were tenured and 94 non-tenured, distributed among the academic ranks of 71 professors, 67 associate professors, 82 assistant professors, and 21 instructors, with 144 holding the doctorate, and 97 the educational specialist or master's degree. The Faculty Appendix contains complete analyses of "Full-Time Teaching Faculty Changes," "Faculty Profile," and "Faculty Positions Earned Report (a local document related to disciplinary areas)."

## 2. Students

The student body for fiscal year 1980 was comprised of 7641 students (headcount) who accounted for 201,014 quarter hours of credit yielding 3350 equivalent full-time students (calculated using 60 quarter hours equal one equivalent full-time student).

CUMULATIVE CREDIT HOURS REPORTED TO REGENTS

|  | Cumulati |  |  | - |  | T |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SUM ' 79 | FALL '79 | WIN ' 80 | SPR ' 80 | TOTAL | STUDENTS |
| Special |  |  |  |  |  |  |
| Studies | 315 | 3095 | 2045 | 1605 | 7060 | 118 |
| 100 Level | 4161 | 19483 | 19050 | 14705 | 57399 | 957 |
| 200 Level | 4710 | 17347 | 14874 | 15450 | 52381 | 872 |
| 300 Level | 4633 | 8742 | 9523 | 9180 | 32078 | 535 |
| 400 Level | 3296 | 5859 | 6633 | 7634 | 23422 | 390 |
| Graduate | 8724 | 5620 | 6620 | 7710 | 28674 | 478 |
| Total | 25839 | $\overline{60146}$ | $\overline{58745}$ | $\overline{56284}$ | *201014 | 3350 |

[^0]A total of $\$ 5,087,213$ in student aid was distributed to these students.

The Student Appendix contains complete analyses of the student body reported by disciplinary major and School/Division and Department, a summary of credit hours generated by each disciplinary component, and a summary of financial support to students by source.
II. HIGHLIGHTS OF THE YEAR'S WORK
A. Accomplishments and activities of major organizational areas within the institution

1. Instructional Areas:
a. School of Arts and Sciences

The Committee to Foster More Effective Teaching, Testing, and Advising, Faculty Advisory Committee to the Dean, and the School Executive Committee worked very diligently during the year to improve adminis-tration-faculty communication, to promote improved faculty morale, and to increase the effectiveness and efficiency of the governance system within the School. Changes in the budgetary procedure of the College continue to be both positive and productive in moving toward equity funding among the departments and programs and in addressing critical equipment needs in the sciences.

Significant changes and reviews of curriculum were accomplished in several departments and in Areas I
and III of the Core Curriculum. The approval of the academic minor represented a significant change during this fiscal year. This change will have a positive effect on enrollment in Arts and Sciences and should solve at least a portion of the problems relating to the decline in number of majors. An important organizational change was the merger of the provisional Department of Geology/Geography with the Department of Physics and Astronomy into the Department of Physics, Astronomy, and Geology. This consolidation should strengthen the administrative efficiency and the academic quality of all areas concerned.

The faculty experienced its most productive year in obtaining extramural funding with ten faculty members receiving grants which contributed significantly to educational programs and the potential for individual faculty scholarly achievements. Four members of the faculty either published or received contracts to publish full-length monographs. The faculty of the School of Arts and Sciences published a total of 53 scholarly articles during the year and wrote numerous reviews and made many presentations to professional societies. Four chemistry students presented papers at the annual meeting of the Georgia Academy of Sciences. A number of faculty made significant contributions to committee work at the College and the University System of Georgia and to professional societies.

Although the number of majors in traditional liberal arts programs has steadily declined in the past several years, the Department of Mathematics and Computer Science (with its strong computer science emphasis) and the Department of Political Science have shown significant increases both in credit hours generated and number of majors. Valdosta State College Study Abroad Programs during the year involved more than 150 participants.

Major needs of the School of Arts and Sciences continue to be focused on capital improvements, including renovation of West Hall, which provides a major portion of the teaching space for the School, a greenhouse (which has been a top priority in the Annual Report for a number of years), an archeology laboratory, and purchase of the Lake Louise property. Deferred repair and maintenance of equipment and the lack of budgetary resources to acquire new equipment have become critical deterrents to improvement in academic programs. A major problem for the School of Arts and Sciences which must be managed by the school itself is the increasing loss in number of majors and the problem of providing a sufficient number of major level courses for a declining pool of students. Efforts must be made to improve scheduling, to seek interdepartmental cooperation, and to enhance recruitment and retention programs to alleviate these difficulties.
b. School of Business Administration

The primary goal in the School of Business Administration this year has been to complete the Southern Association of Colleges and Schools SelfStudy and the American Assembly of Collegiate Schools of Business Self-Study for undergraduate accreditation. These have now been completed and the American Assembly of Collegiate Schools of Business will send a visitation committee to the School in February, 1981. Research activities in the School continue to improve, and significant numbers of publications, scholarly presentations, workshops, small business consultations, and seminars are being offered by the faculty. A computerized management information system has been designed, programmed, and implemented which facilitates planning and control of academic curricula. The Appalachian Business Review has selected this project as a feature article for its Fall, 1980, issue resulting in Valdosta State College's receiving recognition for innovative curriculum management.

Although the School is making progress in strengthening faculty in all areas, recruitment of faculty still tends to be a serious deterrent to full implementation of programs initiated and planned. In addition, there are numerous demands for business support in the service areas which, however meritorious, are in competition with the improvement of on-campus programs and the acquisition of certification from American Assembly of Collegiate Schools of Business.

The College will weigh carefully the inherent difficulties in any decision arbitrating a diversity of demands for programs, burgeoning of student enrollment, and a paucity of qualified applicants. The basic consideration must be to provide a balanced program of superior teaching, active College and community service, and quality research while attempting to meet urgent immediate needs and simultaneously maintaining sufficient flexibility to respond to changing patterns among these needs.

## c. School of Education

The National Commission for Accreditation of Teacher Education's decision not to re-accredit secondary education undergraduate programs nor to accredit graduate programs was appealed during the year and denied. Application was made for revisit during Fiscal Year 1981. Much activity has been devoted to preparation of the new self-study for this visit. Work accomplished in the Southern Association of Schools and Colleges Self-Study and in the ultimate reaffirmation visit afforded very favorable results for School of Education programs and is interpreted as very supportive of School efforts. Reorganization of the School of Education after thorough study during Fiscal Year 1980, resulted in the redesignation of the department of Field Services and Instructional Procedures as the Department of Secondary Education and the moving of the Department
of Business Education from the School of Business Administration to the School of Education where its combination with vocational programs provided a very strong Department of Business and Vocational Education. Former activities and assignments in the Department of Field Services and Instructional Procedures were transferred to the Office of the Dean. New department heads were employed and faculty vacancies filled which allowed some adjustment in faculty expertise and a balancing of program needs in the departments. These changes should result in a much more clearly defined governance structure within the school and should contribute materially to the effectiveness and efficiency of administrative functioning in the School.

New programs developed during the year included undergraduate programs in Speech Correction leading to a Bachelor of Science in education degree and a Speech Pathology program leading to the Master of Education degree, both in the Department of Special Education, and a School Psychology program at the Educational Specialist level in the Department of Psychology, Counseling, and Guidance. The Department of Early Childhood and Middle Childhood Education has concluded its new program in middle childhood education and State Department of Education personnel have complimented this unit on an outstanding program. The faculty in the School of Education has been active in
professional organizations and public service activities during the year and has contributed materially to the school systems in South Georgia.
d. Division of Fine Arts

The Division of Fine Arts is in transition during this fiscal year, with the Director in the first year of service and two of the three departments having acting department heads. (The Music Department Head was filled July l, 1980.) Current efforts are underway to develop closer ties with local and regional arts agencies such as the Georgia Arts Council, Lowndes-Valdosta Arts Commission and the Georgia Citizens Committee on Humanities. Goals include an increase in the level of student recruiting, interest in revitalizing physical facilities and the initiation of external funding efforts. During this fiscal year there were approximately 24,457 visitors in the Division for 118 events including art gallery exhibits, drama productions, concerts, recitals, festivals, and clinics. This does not include the vast number of citizens impacted by various off-campus performance activities of the Division, nor indirect contacts made through campus wide events held in the Fine Arts Building (Sunday movies, open campus day, student class attendance, mathematics and foreign language festivals, etc.). The Division has increased both credit hour production and number of majors and has active programs in all areas which it serves, since
in addition to being educational, it serves a primary function in the cultural life in the community.

The enthusiasm expressed by student groups and the extensive faculty involvement in professional activities provide a strong basis of support for the aspirations of the Division of Fine Arts. During the next fiscal year, each department within the Division will be carefully reviewing all programs in an effort to maximize the welding of student interest and faculty expertise into viable longterm program commitments. Major efforts must be extended to secure funding for repair and maintenance of current equipment and additional resources for acquisition of new equipment. Aggressive programs must be developed to secure extramural funding to complement internal funds in assisting the Division to realize its potential contributions to the College, and the greater community which it serves.
e. Department of Special Studies

The implementation of the programs in Special
Studies was boosted immensely by the move during the Spring Quarter to renovated quarters in Powell Hall. The additional classroom, laboratory, and office space will enhance efforts of the Department. The Department is involved in making a concentrated effort to improve its image on campus and to become recognized as a
thoroughly professional, competent faculty making a significant contribution to the legitimate mission and goals of the College. A new department head with doctorate credentials has been selected and employed for the next fiscal year. The following tables present convincing evidence that remedial efforts of the Department of Special Studies is resulting in satisfactory performance of students.

AN EXAMINATION OF THE PERFORMANCE OF SPECIAL STUDIES STUDENTS IN ACADEMIC COURSES*

| WINTER 1979 | WINTER 1980 |
| :--- | :--- |
| Number Present | Number Present |

I. Math $100,106,111$
A. Passed
B. Failed

| $30(282)$ | $42.25(74.60)$ |  |
| ---: | ---: | ---: |
| $34(67)$ | $47.88(17.72)$ |  |
| $7(29)$ | 9.86 | $(7.67)$ |


| $19(258)$ | $61.29(63.86)$ |
| ---: | :--- |
| $8(95)$ | $25.80(23.51)$ |
| $4(51)$ | $12.90(12.62)$ |

II. English 101, 102
A. Passed

| 62 | $(523)$ | 65.95 | $(80.96)$ |
| ---: | ---: | ---: | ---: |
| 26 | $(92)$ | 27.66 | $(14.24)$ |
| 6 | $(31)$ | 6.38 | $(4.79)$ |


| 33 | $(528)$ | 78.57 | $(77.41)$ |
| ---: | :---: | :---: | :---: |
| 6 | $(116)$ | 14.28 | $(17.00)$ |
| 3 | $(38)$ | 7.1 | $(5.57)$ |

III. History 100, 101

Pol. Sci. 200
A. Passed
B. Failed
$\begin{array}{ll}77(805) & 64.70(82.99) \\ 34(119) & 28.57(12.26)\end{array}$

| 55 | $(757)$ | 93.22 | $(89.80)$ |
| ---: | ---: | ---: | ---: |
| 3 | $(44)$ | 5.08 | $(5.22)$ |
| 1 | $(41)$ | 1.69 | $(4.86)$ |

* For comparison purposes, performance of students in the general (non special studies) population are provided in parentheses.
** Includes grades of $W$ and I

AN EXAMINATION OF THE PERFORMANCE OF SPECIAL STUDIES STUDENTS IN ACADEMIC COURSES*
SPRING 1979

| Number | Present |
| :---: | :---: |
| 35 (200) | 49.29 (80.32) |
| 29 (31) | 32.29 (12.45) |
| 13 (18) | 18.30 (7.22) |

SPRING 1980
Number Present
I. Math $100,106,111$
A. Passed
B. Failed
C. Other**
II. English 101, 102
A. Passed
B. Failed
C. Other
$\begin{array}{rrrr}50 & (299) & 58.82 & (78.68) \\ 28 & (57) & 32.94 & (15.00) \\ 7 & (24) & 8.23 & (6.31)\end{array}$

| $19(376)$ | 63.33 | $(71.48)$ |
| ---: | ---: | ---: |
| $8(109)$ | 26.66 | $(21.00)$ |
| 3 | $(39)$ | 10.00 |$(7.51)$

III. History 100, 101

Pol. Sci. 200
A. Passed
$\begin{array}{rrrr}57 & (577) & 83.31 & (85.48) \\ 21 & (67) & 24.41 & (9.92) \\ 8 & (31) & 9.30 & (4.59)\end{array}$

| 31 | $(618)$ | 79.48 | $(88.16)$ |
| ---: | ---: | ---: | ---: |
| 2 | $(44)$ | 5.12 | $(6.27)$ |
| 6 | $(39)$ | 15.38 | $(5.56)$ |

B. Failed
C. Other

| 2 | $(157)$ | 44.44 |
| :--- | ---: | :--- |
| 9 | $(66.80)$ |  |
| 6 | $(39)$ | 33.33 |
|  | $(16.59)$ |  |
| 22.22 | $(14.89)$ |  |

I

3 (39) $10.00 \quad(7.51)$

* For comparison purposes, performance of students in the general (non special studies) population are provided in parentheses.
** Includes grades of W and I


## f. International Studies

During the past year the Department of International Studies has continued its assigned role to promote and give visibility to international education on the campus of Valdosta State College. This is an increasingly important function of a higher educational institution in Georgia which is rapidly assuming a prime role as a leader in international trade, banking, and cultural developments of an international dimension. A major undertaking during the year was the sponsorship of FOCUS 1980's - Japan Cultural Series which was held during Spring Quarter, 1980. This series brought to the campus a number of noted academic specialists on Japan, the Consul General of Japan in Atlanta, and a ranking member of the U.S. Department of State's Bureau of East Asian Affairs. In addition, the Department sponsored on campus the appearance of the British Consul General and the Canadian Consul General who presented some $\$ 2,000.00$ worth of books to the Valdosta State College Library. It is important to maintain contact with the Consulates and Embassies of foreign countries which are increasing their investments and presence in Georgia. Close liaison was also maintained with the National Model United Nations program in which a group of Valdosta State College students went to New York to represent Japan, a major and coveted assignment.

During the past year, the International Education Committee on campus has recommended formation of an Institute of International Understanding. Current plans focus on Mexico, Brazil, and Canada, including a study abroad component. Another proposal which has been discussed is the possible introduction of a minor in international studies. Emphasis such as this would give the College an added attraction to students and a unique position among the institutions of Georgia. The department head and numerous faculty members across the campus have been actively involved in programs sponsored by the International Studies department and have made significant contributions to this area.
g. Division of Nursing

The Division of Nursing continues to have concern for improvement of teaching and evaluation of students. As part of a Southern Regional Education Board Faculty Development Project, the Division has been able to continue using consultants for this work which has aided the faculty in elaborating and more clearly defining a conceptional framework for the Nursing curriculum. The Division received Capitation Funds with the agreement to offer continuing education for registered nurses and to provide clinical experiences away from the home campus as required by the regulation for receiving Capitation Funds. Six registered nurses graduated with a Bachelor of Science
in Nursing degree in 1980 and it is expected that this number will continue to increase in the next few years. Assistance has been provided for registered nurses in the Thomasville area to participate in this part of the program. The 1980 graduating class was the first class admitted with a minimum grade point average of 2.25 with selection favoring those having the highest grade point average. It is anticipated that this change will enhance performance on the Board of Nursing examinations. (A belief confirmed by this year's test results.) The faculty has been productive in professional activities and public services during the year. Although the level of turnover has been relatively large, the Division has been able to maintain quality faculty. The National Accreditation Self-Study will begin with consultants from other institutions in Fiscal Year 1981.
h. Division of Graduate Studies

The Division of Graduate Studies has experienced a generally downward trend in enrollment since its peak in 1975

ENROLLMENT (HEADCOUNT) IN GRADUATE
PROGRAMS FOR SIX YEAR PERIOD

| FY | 1975 | 5339 |
| :--- | :--- | :--- |
| $F Y$ | 1976 | 4858 |
| $F Y$ | 1977 | 4638 |
| $F Y$ | 1978 | 4644 |
| $F Y$ | 1979 | 4373 |
| $F Y$ | 1980 | 4433 |

Personnel in the Graduate Division, in cooperation with other units of the college, are attempting to
thwart or reverse this trend by responding to legitimate needs and by improving public relations. Direct mass mailing of academic schedules, advertising in nine area newspapers, and printing and distribution of selected departmental brochures have been initiated. It is believed that these efforts have been partially successful. Also in 1980 the Master of Education degree with a major in foreign language, which should meet a genuine need in South Georgia, was approved by the Board of Regents.

During the year faculty research has been active and the financial support provided to faculty members for expenses attendant to research and publication expenses has enabled publications in regional and national journals and has had a positive effect on faculty morale. Off-campus instructional operations have been reorganized and concentrated efforts made by personnel in the Graduate Division, Registrar's Office, School of Education, and the Community College Office have been successful in serving the needs of working adult students by improving registration facilities, scheduling of course offerings, and more effective location of instructional sites. Significant progress has been made this year in moving toward a cooperative doctoral degree which could be made available in the South Georgia area in cooperation with one of the major universities. This development continues to have a very high priority.

## i. Division of Public Services:

The number of faculty and staff members providing public service program support continues to increase and the variety of services expand to include more avenues of service. Beneficial changes in programs have been affected through such efforts as recruiting instructors for a wider variety of courses, improving the quarterly announcement brochure, updating the mailing list and increasing publicity.

The short course program served 1,022 participants, registered in 39 courses designed primarily for the training of health professionals or civic preparedness personnel and 1,522 participants in 112 courses designed for general public participation. The production of continuing education units for the year totaled 5,585. Over 80 percent of the faculty and staff participated in community services including speaking, holding office, assisting in planned programs, serving as panel members, judging art shows, judging performances, and other contacts with the public.

Major needs in the Division of Public Services relate to the request to name an Assistant Director to share responsibility for program management, and to secure needed office and work space for staff members.
2. Academic Support Services:
a. Office of Admissions

In Fiscal Year 1980 Admissions applications accepted were down slightly. This reflected primarily a decrease in number of applications received from other than freshmen students. The Community College Program has enjoyed a very successful year with a steady increase in active enrollment. This program has not only helped with our retention problem but also has aided in recruiting efforts. As inflation continues to increase, students are finding it necessary to work and go to school. Due to this factor and other economic conditions, it is anticipated that the Community College Program will continue to grow and expand. The new Associate of Arts degree program, which is administratively housed in the Community College Program, promises to be of great value as a recruiting tool among working individuals and Moody Air Force Base personnel.

The Georgia PROBE Fair sponsored by the Georgia Education Articulation Committee provides us with the names of more than 3,000 prospective students from all over the State of Georgia. The students visiting at the fairs provide a base for recruiting efforts throughout the state for the remainder of the year. In Fiscal Year 1980, the Georgia Education Articulation Committee sponsored eight counselor
workshops at various locations throughout the State. These workshops enable the distribution of materials and information exchange with counselors throughout the entire State. Another aspect of recruiting efforts centers around the junior colleges allowing recruitment among a student population which has already made the choice to go to college.
b. Office of the Registrar and Computer Center The Registrar's Office has completed a major product of records management in order to comply with the State of Georgia records disposition standards. Active and inactive permanent record cards have been microfilmed and maintained in the Valdosta State College Library for security. The self-study of the Registrar's Office indicated a need for documented procedures for staff and student reference. During the year 98 percent of the routine procedures were documented and distributed to staff members. In addition an information release system was developed whereby changes and policy procedures and other important information are distributed to staff members on a timely basis. Actions were initiated during the year to begin planning an on-line data based system for student records. Such a system would eliminate several manual data processing files as well as provide rapid access and instantaneous updating. The most significant aspect of computer operations was the installation of a Burroughs 1885
dual processor computing system with 512,000 bytes of main memory. In addition, a new disk drive system with increased capacity and a new tape drive system were included in this upgrade. Valdosta State College was able to acquire this equipment as a result of technical probelms experienced by the Burroughs Corporation with the old system.

A Computer Advisory Committee was established to provide recommendations concerning requests for computer services and equipment, computer problems, and priorities. The committee, composed of representatives from major computer users on campus, has screened a number of equipment requests during the year. Major accomplishments during the year included a conversion from the 1700 to the 1800 computer system, completion of the bookstore on-line system, and the near completion of payroll/personnel on-line system. A full-time programmer is now employed to assist in institutional research and planning. The Registrar's Office and the computer center have been assigned additional responsibility to provide statistical information for planning purposes. The Registrar and Director of Computer Services is a member of the Goals and Long Range Planning Committee. The research and planning function will continue to increase in importance and effort expended by this office complex.
c. Library and Media Center

During this fiscal year the change from the Dewey Decimal Classification Scheme to the Library of Congress Classification Scheme was thoroughly discussed following a recommendation by an Ad Hoc Library Committee formed to study ways to accommodate a mandated ten percent staff cut. Final administrative approval came in March and preliminary processing of new materials began in June. In addition to the change to the Library of Congress, it was decided that the Library would undertake a reclassification of existing resources. A plan was devised to use the computer tapes from OCLC/SOLINET to reclassify as many titles as possible in a short period of time. This project should begin by the second quarter of Fiscal Year 1981.

Another change which affected the entire Library was the reorganization of the Acquisitions and Serials Sections into a single Acquisitions Section headed by a Library Technical Assistant. This change, while retaining our public service commitments in the Main Library, placed a severe strain on the new combined Acquisitions Sections. This was relieved by moving the Library Technical Assistant from the Fine Arts Materials Center to the Section.

Statistically Technical Services did not fare well this fiscal year. With a static materials budget
and continued inflation, accessions were only 81 percent of $F i s c a l$ Year 1979. In order to offset this loss of purchasing power, an expanded gift policy has been implemented. Ten major gifts were received this year. Catalog Section statistics reflect a 40 percent drop in production. This reduction was caused by the time taken to make and implement the Library of Congress decision. Savings in time taken should allow the backlog of materials to be diminished rapidly.

The Public Service Department has had a good year. Circulation figures for Main Circulation, Fine Arts Materials Center, and the Instructional Media Center indicate a relatively stable year. There was a decline in the Instructional Media Center usage which is probably due to diminished enrollment in that area. Main Circulation and Fine Arts Materials Center figures, however, offset this drop.

Planning for some level of automation of circulation processes will need to begin in the near future. Currently, approximately 10,500 overdue notices are being mailed each year. This process requires a great deal of hand typing, as well as other clerical tasks such as stuffing and sealing envelopes and applying stamps. With a simple automated circulation system, many routines could be handled automatically and
needed management information could be gathered.

Most statistical measures for the Reference Section remained about even with Fiscal Year 1979. One exception to this was inter-library loans. There was an overall 22 percent increase in traffic this year with a substantial portion of this coming from loans to other libraries.

The Media Services Department had made substantial progress this year. In November, a Media Technician was employed. During the remainder of this fiscal year, this person worked closely with the warehouse to identify and transfer all media hardware to the central media inventory. The inventory of all buildings has been completed with the exception of Powell Hall and the Library. In addition, many items suspected of being beyond repair have been placed back into service.

In February, a new Graphics Technician was employed to produce materials of all types for reproduction by the Print Shop. In addition to routine items such as brochures, posters, stationery, etc., the entire Southern Association of Colleges and Schools Self-Study was photocomposed in Media Services. This department is now a major resource for the College.

Overall, Fiscal Year 1980 was a good year for the Library. Staff reductions have precipitated a review
of nearly all processing in the Technical Services Department and the commitments made to support the Public Service Department. The result has produced a leaner operation, but one which should be able to function effectively.
3. Student Affairs:

The majority of the needs outlined in the 1979 Annual Report were met during Fiscal Year 1980. The Institutional SelfStudy went well for the Division of Student Affairs, resulting in recommendations for additional counselors and more information collection on the needs of students. Each member of the Division is now working on student need evaluations for their area of concern.

The primary recommendation in last year's Annual Report concerning the structure and budget for housing was approved during the year to be effective in Fiscal Year 1981. A number of changes have been made in Residence Hall staffing at the Resident Assistant level which will result in more detailed Residence Hall programming with a definite developmental approach, a learning tool which has not previously been evident. New methods of staff training with regular inservice workshops on a weekly basis are already in effect. All confusion as far as budgetary "control" has now been eliminated and that responsibility resides with the Student Affairs Division.

The Financial Aid Office staff has been expanded to include a Coordinator of Off-Campus Jobs and one clerical position has been
added for the coming year. The staff is now considered adequate to meet the needs of the Financial Aid Operation.

All elements of the Student Affairs operation except Student Activities has been relocated in the newly renovated Powell Hall. Due to some last minute changes, Student Affairs was able to procure additional space in Powell Hall for the Financial Aid Operation and the total space available is considered adequate to meet existing needs. The Director of the College Union is housed in close proximıty to students and student activities.

The College InSight Program continues to expand and improve. Favorable comments from students, parents, faculty, and staff concerning the program continue to come to this office. A full scale evaluation of the program is now in progress and is expected to contribute to the continued development of the program.

Students continue to involve themselves in the governance of the College through normal channels and committee participation. An active radio station (student operated) and student newspaper do a good job of keeping the general student body informed.

There were no disciplinary problems resulting from any group action and very few disciplinary problems of any type. No student was suspended from the institution for disciplinary reasons.

The Division needs, in the coming year, to make some progress toward the recommendations of the Southern Association

Study. Along these lines, programs have been designed and are expected to be activated Fall Quarter, to measure student needs and to evaluate current practices in all areas of the Student Affairs Division. The number one priority is to add to the counseling staff and upgrade at least one position to the Doctor of Philosophy level. The Division needs to formalize its current method of staff evaluation. It is anticipated that this will be done as an inservice project for the entire staff.
4. Office of Business and Finance:

The biggest problem faced by the College during Fiscal Year 1980 was the continuing effect of rapid inflation on every facet of operation. It was hoped that the five percent tuition increase approved by the Board of Regents last year would provide the revenue necessary to keep up in terms of claims on real revenue. This has not been the case as evidenced by the Board of Regents approval of a 16 percent tuition increase this April, to become effective Summer Quarter of 1980. This latest tuition increase, staff reductions, and other economy measures taken by the College over the last twelve months should alleviate the financial crisis we have experienced for the last several years.

Operations housed in the Office of Business and Finance include Auxiliary Services, Business Services, Personnel Services, Public Safety, and Plant Operations. The organization of this division is adequate to serve an institution of our size, and can readily adapt to the changing environment faced by colleges in the decade of the $1980^{\prime} \mathrm{s}$.

During Fiscal Year 1980, Auxiliary Services continued to expand, but much of the growth in revenues can be attributed to the rapid inflation in the national economy. Last Fall Quarter, student meal prices were increased for the second year in a row, which allowed Auxiliary Services to remain financially solvent this year. Even with the additional revenue generated by the 400 high school students participating in the Governor's Honors Program during the 1980 Summer Quarter, it is doubtful that this trend will continue next year. It is evident that more rate increases in this area will be necessary in the coming months.

The top priority in Business Services this year has been the implementation of the University System general accounting software package at Valdosta State College. A Texas Instruments model 990 Computer system has been purchased to bring this system on-line, beginning July 1 , 1980. The information provided by this new system should prove most helpful to department heads, deans, and directors as they analyze the operating budgets included in their area of responsibility.

Last year the College implemented the initial phase of a pay plan for non-academic employees. Personnel Services has noticed a marked improvement this year in the College's ability to recruit relative to other employers in the local market area and to retain qualified personnel. With full implementation scheduled over three fiscal years to minimize cost, our market position should be maintained if not improved. The development and implementation of a pay plan has been one of the most positive steps taken by the

College in recent years to benefit our staff.

The Public Safety Division at the College functions as an independent law enforcement agency, filing all accident reports and incident reports with the State of Georgia. All new safety officers are required to meet the standards of the Police Officer's Standards and Training Act and must become certified police officers within one year of employment. In addition to these higher standards for our officers, every effort has been made to extend the public relations aspect of the Department of Public Safety during the year.

The Plant Operations Division of the College has been involved in a number of additions, changes and improvements during the year. The underground electrical distribution system serving the main campus became fully operational in December of 1979. This project had been underway for the past ten years and represented an expenditure of approximately $\$ 750,000$ by the college. The completion of this project represents a major accomplishment for the Plant Operations Division. Also, during the year major improvements were made at Blazer Field in the form of new lighted facilities. During this same period of time new parking facilities were constructed on our North Campus adjacent to the major buildings in that area.

At its February 1980 meeting, the Board of Regents authorized a project budget of $\$ 5,931,890$ for the construction of a Physical Education Complex at Valdosta State College. This action
by the Board permitted the award of a construction contract to McCarthy Brothers Construction Company by the Georgia State Financing and Investment Commission. Progress on this project has been good since the award of this contract and the projected occupancy date is late 1981. This facility, containing approximately 105,000 square feet, will consist of academic facilities for Health and Physical Education and a playing arena with over 5,000 fixed and moveable seats on the sides and ends of the arena.

At its February 1980 meeting, the Board of Regents authorized a project budget of $\$ 1,786,150$ to replace Converse Hall that was destroyed by fire in April of 1978. At this same meeting the Board also authorized the award of a construction contract for this project to McLain and Brown Construction Company, Inc. of Valdosta. This replacement structure will be very similar in design to the original building, but constructed of fire resistant materials. It will contain 91 student apartments and should be ready for occupancy by the Fall Quarter of 1981.
5. College Relations and Development:

A major change occurred in this area during the year with the separation of the two offices into more adequate physical facilities. In activities relating to homecoming and annual fund drives, the College experienced its most successful year with more than 500 alumni returning to visit the campus for homecoming events and a tremendous increase in alumni giving to Valdosta State College Foundation programs. The Fiscal Year 1980 annual fund campaign phonathon, for the first time ever, relied exclusively on student callers with 287 students representing 20 college organizations
making over 13,000 calls resulting in a 34 percent pledge rate increase from those parents and alumni reached by telephone. In addition, this was the first time the phonathon has called alumni nation-wide, and the first time parents outside the Valdosta area have been called directly from campus. Students were outstanding, volunteering willingly, and working with enthusiasm, skill and determination. The College Relations office assisted with 24 special events, representing the college campus or community and arranged over 100 events involving administrators, faculty, and staff members in promoting Valdosta State College. The College participated in the "Stay and See Georgia Week" which is an annual promotion of the Georgia Chamber of Commerce at the Lenox Square Mall in Atlanta. More than 525,000 persons toured Lenox Mall seeing the Valdosta State College exhibit and hearing the College Relations Director host a number of special events from the Mall's entertainment stage.

## III. PLANNING ACTIVITES

## A. Summary of strengths, weaknesses, and needs of major organizational areas

1. Academic programs at Valdosta State College are, within reasonable limits, well organized, adequately staffed, and equitably funded. Major needs for the academic areas relate to a persistent and continuing need for (1) additional funds for upgrading equipment and, (2) receiving approval for program development. Programs pending approval at the Chancellor's Office level include the Master in Public Administration (which is presently considered to be the most critically needed degree at Valdosta State College), the

Master of Education with a major in music, an undergraduate and graduate program in Speech Pathology, and an Educational Specialist program in School Psychology. In addition to these, we are preparing for submission cooperative programs to extend the possibility of providing doctoral level work to South Georgia residents and a Master of Nursing program in cooperation with the universities. It is anticipated that several programs now in the developmental stage in the reorganized secondary education area will be forthcoming sometime during Fiscal Year 1981.
2. The areas of business and finance management, organization, and staffing at Valdosta State College are out standing. The Fiscal Year 1981 budget for Valdosta State College is a realistic reflection of needs and priorities and will be executed without forced reductions as a consequence of overestimation of internally generated income for the first time in a number of years. Although Valdosta State College received a slightly larger percentage increase in State appropriation in this budget, the relation of State appropriation and equivalent full-time student enrollment is still not equitable with other senior institutions in the System. Efforts continue to enhance the relation between planning and the budgetary process in establishing a model which effectively integrates mission and goals with program funding priorities.

Major capital improvement priorities are provided.
a. Land Acquisition - 1401 and 1403 Sustella Avenue, P.E. Complex Site . . . $\$ 130,000$
b. Remodel West Hall (37,000 Gross Square Feet) . . . . . . . . . . . . . 3,000,000
c. Campus Greenhouse . . . . . . . . . . . 40,000
d. Oak Street Parking Lot Addition - Curb and Gutter, Lighting and Landscaping . 250,000
e. Georgia Hall - Domestic Water Pipe Replacement 50,000
f. Central Steam Distribution System . . . 90,000
9. College Union Addition (40,000 Gross Square Feet) $2,400,000$
h. Business Administration Complex (75,000 Gross Square Feet) . . . . . . 4,500,000

Total Capital Funds $\$ 10,160,000$
3. Student Affairs areas relating to student services are well organized and staffed with the exception of the provision of direct counseling services to students. The counseling function is not adequately staffed at the counselor level, and specialized services have not yet been made available to the Special studies students. This area needs attention during the next fiscal year. In addition, efforts should be devoted to the collection of data to establish a context for determining student counseling needs.

Donald P. Foshee
Person Preparing


| Needs | Eive-Year Plans |
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Some modification in "Average Salary of Senior Institutions Faculty" to reflect composition by rank Careful review of promotion and tenure criteria
Additional minority faculty
Reallocation of faculty positions to high student demand areas (Business and Education)
Faculty development process

Master of Public Administration Educational Specialist in School Psychology Bachelor of Science and Master in Education degrees in Speech Pathology Master of Education in Music Education Cooperative doctoral programs
Cooperative Master in Nursing Bachelor of Science in Agribusiness

1. Faculty replacements at lower ranks
2. Moderate movement of faculty through
professorial ranks and toward award of tenure
3. Improve recruitment procedures and process
4. Reallocate positions when vacated within college units
5. Funding for faculty development
6. Program evaluation
7. Establish plan for planning to produce priorities for specific programs
8. Needs assessment for development of new programs

N Valdosta state.College Name of Institution

ASSESSAEA WEAKNESSF, NEEDS, AND FIVE YEAR PLANS BY MAJOR ORGANIZATIONAL AREAS
Donald P. Foshee

Person Preparing


| Major rganizational Arca* | Strengths | Weaknesses | Needs | Five-Year Plans |
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Education, Fine Arts, and Nursing have adequate facilities (including projection of Physical Education Complex) ${ }^{-}$
Overall general
facilities and grounds are excellent.
usiness nd inance

Excellent staffing,

Inadequate teaching facilities for Schools of Arts and Sciences and Business.
Inadequate office and work facilities for Public Services. Antiquated equipment. Maintenance has been deferred, replacements not acquired, and "state of the art" equipment not available to students.

Deferred building and procedures and managemen Generally good physica plant for most activities.
grounds maintenance.
Need to upgrade buildings on a planned basis.

Capital Improvement
funds for renovation of West Hall and School of Business.
Equipment funds.

1. Land acquisition to complete P.E. Complex
2. Renovation of West Hall
3. Campus greenhouse
4. Oak Street parking to support P.E. complex
5. Georgia Hall - water pipe replacement
6. Central steam
distribution system
7. College union addition
8. School of Business Complex

Five-Year Plans

1. Completion of current phase of facility improvement.
2. Renovation of West Hall.
3. Reallocation of percentage of current funding to equipment.
4. Request one-time "catch-up" allocation for equipment.
5. Renovation of School c Business facilities.
6. Accommodate Public Services needs for physical space.
7. Integrate physical facility planning into the planning process.
8. Continue improvement and upgrading of campu grounds.
9. Complete and put into service P.E. Complex and Converse Hall.
10. Renovate West Hall
11. Acquire campus greenhouse. by Major organizational areas

Donald P. Foshee
Person Preparing

| $\begin{aligned} & \text { Major } \\ & \text { Prganizational } \\ & \text { Arca* } \end{aligned}$ | Strengths | Weaknesses | Needs | Five-Year Plans |
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| $\frac{\text { tudent }}{\text { ervices }}$ | Facilities provided in renovated Powell Hall are excellent. Organization and management of areas of student development, financial aid, discipline and student government relations are excellent | 1. Lack of adequate counseling program for students. <br> 2. Need to upgrade housing management and supervision areas. | 1. Director of Housing (Replacement) <br> 2. Director of Counseling <br> 3. Increase staff of residence hall counselors <br> 4. Increase staff of counselors available for personal and | 1. Employ Director of Housing <br> 2. Employ Director of Counseling <br> 3. Improve counseling services available to students in residence halls and on personal and group basis |

PART TWO
STATISTICAL APPENDICES

Doris A. Overby
Person Preparing
UNIVERSITY SYSTEM OF GEORGIA FULL-TIME TEACHING FACULTY* CHANGES

ACADEMIC YEAR 1979-80
A. FULL-TIME TEACHING FACULTY*
$\frac{1978-79}{\text { B. NON RETURNS DURING ACAD.YR.1979-80 }}$
(1) Resignations
(2) Terminations by Institution
(3) Retirements
(4) Deaths
(5) Leaves of Absence Granted
(6) Transfers to Administra-tive/Non-teaching Positions
(7) Full-time Faculty Reappointed to Part-time Faculty**

TOTAL NON-RETURIS
C. ADDITIONS DURING ACAD.YR. 1979-80
(1) New Appointments
(2) Returning from Leave
(3) Transfers from Adminis-trative/Non-teaching
(4) Part-time** Reappointed to Full-time

TOTAL ADDITIONS
D. PROMOTIONS EFFECTIVE FY 1980
E. FULL-TIME TEACHING FACULTY 1979-80
+If other titles are included, please identify (e.g., Lecturer.)
*Full-time Teaching Faculty includes only those faculty who are approved by the
Rard of Regents in regular teaching appointments and who are at least. 75 EFT for -..1 academic year or the equivalent full time for the period served. Such persons may have released time for research and public service. Persons holding faculty rank but have released time for administration are not included. Persons holding positions with research or public service titles are also not included.
**Part-time includes those persons who are less than . 75 EFT for the academic year.

FACULTY PROFILE
(Inc udes All Persons Who Hold Faculty Rank)
ACADEMIC YEAR 1979-80

## Category

-ull-Time Teaching Faculty (includes persons on leave)* lesearch Faculty ieneral Administrators
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ibrarians


Distribution by Highest Degree
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)ther (please append definition)
TOTAL


## Category

-ull-Time Teaching Faculty (includes persons on leave)*

iesearch Faculty
Teneral Administrators
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'art-Time Faculty**
Jther (please append definition)
TOTAL

## Category

ull-Time Teaching Faculty (includes
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Annual Report 1979-1980

Aid Received by VSC Students
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$\begin{array}{ll}\text { Collwa horr-stury proyram } & 600 \\ \text { Stwont Assistantships } & 30]\end{array}$
Sramuate Assistantships
337

No. of

Amount
$\$ 992,461$
65,720
12,432
12,000
135,600
1,344,000
185,500
13,000
$\frac{53,000}{\$ 2,804,013}$ Total

51,250
9,025
931.255

21,600
7.050
274.189
s1, $\frac{285,131}{579}, 511$ Total

458,056
198,213
47,420
$\$ \quad 703,683$
$\operatorname{Total}$
$\$ 5,937,2] 3$

LIBRARY


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| nomen |  |  |  | $\begin{array}{r} 47,716 \\ 123,420 \end{array}$ |  |
| sin swon |  |  |  |  |  |
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| Hesern | 11 | 6 | 2.83 | 84,193 | 19,665 |
|  | 27 | 7 | 3.33 | 322,895 | 24,465 |

PARI 111 - LIbrary operaing EXPLIDITURES, 1979-80


PART IV - DEVELOPMENTAL AREAS
ilction a - library lidan transactions. 1979-80


145.791


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SOUTH GEORGIA ASSOCIATED LIBRARIES AND SOUTHEASTERN LIBRARY NETWORK

## INVENTORY OF

ACADEMIC DEGREE
PROGRAMS OFFERED

Degree Level
r.

None
None
None

0600 Communications
0100 Agriculture and Natural Resources

## 0200 Architecture and Environmental Design

0300 Area Studies
$\frac{0400 \text { Biological Sciences }}{\text { Bachelor of Science (with }}$
Bachelor of Science (with major in)

- Biology, general

0500 Business and Management
Bachelor of Business Administration (with major in)

- Accounting

0502
$\begin{array}{ll}\text {-Finance } & 0504 \\ \text {-Management } & 0506\end{array}$
$\begin{array}{ll}- \text { Management } & 0506 \\ 0509\end{array}$
$\begin{array}{ll}\text {-Marketing } & 0509 \\ \text {-Secretarial Administration } & 0514\end{array}$
$\begin{array}{ll}\text {-Secretarial Administration } & 0514 \\ \text {-Economics } & 0517\end{array}$
Master of Business Administration
-Business

0700 Computer and Information Sciences
0800 Education
Bachelor of Science in Education (with majors in)
-Early Childhood Education
-Middle Childhood Education (with teaching fields in) 0802
-Language Arts
-Mathematics
-Social Studies
-Science
$\begin{array}{ll}\text {-Secondary Education (with teaching fields in) } \\ \text {-Business Education I (Bookkeeping and Business Management) } & 0803\end{array}$
-Business Education I (Bookkeeping and Business Management)
-Business Education II (Comprehensive)

- Business Education III (Business Data Processing)
-Science (Biology, Chemistry, Biology and Chemistry, Physics Physics and Mathematics)
-English
-Mathematics
-Modern Foreign Language (French, German, Spanish)
-Social Science (History, Social Science)
-Trade and Industrial Education 0839
-Physical Education 0835
-Special Education (with teaching fields in)
-Educable Mentally Retarded - Elementary Level
-Educable Mentally Retarded - Elementary Level
-Trainable Mentally Retarded - Elementary Level
-Educable Mentally Retarded - Secondary Level
-Trainable Mentally Retarded - Secondary Level
-Mental Retardation
-Gifted
-Hospitalized and Home Instruction
Bachelor of Fine Arts (with majors in)
-Art Education
Page Two ..... 59
June 6, 1980
DegreeevelB Bachelor of Music (with majors in)-Music Education0832Bachelor of Business Administration (with majors in)-Business Education (with teaching fields in)0838-Bookkeeping and Business Management-Comprehensive-Business Data Processing
Master of Education (with majors in)-Early Childhood Education0823
-Elementary Education ..... 0802
-Secondary Education (with teaching fields in) ..... 0803
- English
-Mathematics
-Science
-Spanish
-Special Education (with teaching fields in) ..... 0808
-Educable Mentally Retarded
-Trainable Mentally Retarded
-Gifted
-Hospitalized and Home Instruction-Crippled and other Health-Impaired - Multiple Handicapped-Learning Disabilities-Behavioral Disorders-Hearing Impaired
-Administration and Supervision ..... 0828
-Counseling and Guidance ..... 0826
-Reading ..... 0830
-Health and Physical Education ..... 0835
- Vocational Education ..... 0839
-Business Education ..... 0838Education Specialist (with major in)- Elementary Education0802
-Special Education (with teaching fields in)
-Educable Mentally Retarded
-Trainable Mentally Retarded
-Gifted
-Hospitalized and Home Instruction
-Crippled and Other Health Impaired - Multiple Handicapped-Hearing Impaired
-Learning Disabilities
Behavioral Disorders
-Administration and Supervision ..... 0828
-Counseling and Guidance ..... 0826
-Reading ..... 0830
900 Engineering
1000 Fine and Applied Arts
Bachelor of Arts (with majors in)-Art

Bachelor of Music
-Applied Music (with emphasis in)
-Organ
-Piano
-Voice
1100 Foreign Languages
Bachelor of Arts (with majors in)
-French 1102
-French - Teacher Certification 1102
$\begin{array}{ll}\text {-German } & 1103 \\ \text {-German - Teacher Certification } & 1103\end{array}$
$\begin{array}{ll}\text {-German - Teacher Certification } & 1103 \\ \text {-Spanish } & 1105\end{array}$
$\begin{array}{ll}\text {-Spanish } & 1105\end{array}$
1200 Health Professions
Bachelor of Science in Nursing (with major in)
-Nursing
1300 Home Economics

- None

None
B $\quad \frac{1}{\text { Bachelor of Arts (with majors in) }}$
-English (with emphasis in)
-Language and Writing - Journalism
-English- Teacher Certification 1501
-Philosophy 1509
B Bachelor of Fine Arts (with majors in)
-Speech Education
-Speech Communication (with emphasis in) 1507
-General Speech Communication -Career Communication (with options in) -Organizational Communication -Public Relations

M Master of Arts (with major in)

$$
\text { -English } 1501
$$

1600 Library Science
1700 Mathematics

## Page Four

June 6, 1980
. Bachelor of Science (with majors in) -Applied Mathematics ..... 1701
-Mathematics - Teacher Certification ..... 1701
-Mathematics (with emphasis in) ..... 1701

- Computer Science
Master of Arts (with major in) -Mathematics ..... 1701
1800 Military Science
NoneB
1900 Physical Science
Bachelor of Science (with majors in)
-Physics ..... 1901
-Chemistry ..... 1905
-Astronomy ..... 1911
2000 Psychology
Bachelor of Arts (with major in)
-Psychology ..... 2001
Bachelor of Science (with major in)
-Psychology ..... 2001
Master of Science (with major in)
-Psychology (with emphasis in) ..... 2001
-Clinical Counseling - Experimental
-Marriage and Family Counseling
2100 Public Affairs and Services
None
B
Bachelor of Arts (with majors in)
2200 Social Science2204
-Economics
-History ..... 2205
-History - Teacher Certification ..... 2205
-Political Science ..... 2207
-Political Science - Teacher Certification ..... 2207
-Sociology and Anthropology (with emphasis in) ..... 2208- Sociology-Anthropology-Criminology-Social Services-Social Research
Bachelor of Science in Criminal Justice (with major in) -Criminal Justice ..... 2209
Master of Arts (with major in) -History ..... 2205
Master of Science (with major in)
-Sociology (with emphasis in) ..... 2208-Sociology-Social Services-Criminal Justice-Social Gerontology
-Marriage and Family Counseling-Business Management
2300 Theology
None
4900 Interdisciplinary Studies
None
5600 Arts and Sciences/Non-0ccupational
Associate of Arts (Undesignated)
5900 Nonscience and nonengineering
Related Organized Occupational Curriculums
Associate of Applied Science- Vocational Technology5099
Two year Certificate
-Secretarial Technologies ..... 5005
5200 Health Services and Paramedical Technologies
Associate of Applied Science-Emergency Medical Technology5299
OEGREES
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| 9 | 1 | 9 | 1 | 10 |
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$\begin{array}{lll}\text { MS } & \begin{array}{c}\text { SSY } \\ \text { SOC }\end{array} & 2 \\ \text { TCYAL FOR MS } & 2 & \\ \text { LEVEL TOTALS } & 10 & 34\end{array}$


GIFTS, GRANTS and

CONTRACTS

SUMMARY OF GRANTS, COITRACTS, AID GIFTS FOR PROGRAMS OF INSTRUCTION,
RESEARCH, OR PUBLIC SERVICE
For Fiscal Year Ending June 30, 1980
page 1 of 3 pages

|  |  |  | Number of Proposals |  |  | Amount of Proposals |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Instit:ational Deparitent nr Loit |  | Description <br> (Titic (Grantina Agency) |  | Awarded | Rejected or Withdrawn | Sub- mitted | Awarded | ```Rejected or Uith- drawn``` |
| Office of the Vice President | PS | Public Telecommunications Facility Planning Grant, Dpt. of Commerce | 1 |  |  | 61,459 |  |  |
| School of Arts \& Sciences (Dr. Louie Schmier) | I | Humanities Consultant Grant, Nat. <br> Endownent for the Humanities | 1 | 1 |  |  | 5,136 |  |
| Library | B | College Library Resources (HEA, Title II-A, US ED | 1 |  |  | 2,000 |  |  |
| Library | R | Microfiche on Aging Ccllection, Nat. Clearinghouse on Aging | 1 | 1 |  |  | $\left\lvert\, \begin{aligned} & \text { value } \\ & 1,200 / y \mp \end{aligned}\right.$ |  |
| Student Services | I | Veterans' Cost of Instruction, US ED, Continuing Ed/DSSVP | 1 | 1 |  |  | 10,372 |  |
| Sociology (Dr. Louie Brown) | R | Expected Mortality: Antecedent Factors, DHEW, PHS | 1 |  | 1 |  |  | 167,815 |
| Philosophy (Dr. Ron Barnette) | PS | Language: What Does It Tell Us About Human Nature (Committee for the Humanities in Georgia) (CHG) | t | 1 |  |  | 2,000+ |  |
| Physics (Dr. Julian Schreur) | I | Sophomore Lab Improvement Project, Physics, Nat. Science Foundation |  |  |  | 19,718 |  |  |
| Public Services (Dr. Tom Gandy and C. Lee Bradley) | PS | A Consumer's Guide to the Humanities (CHG) | $1$ |  | wi thdraw |  |  | 4,500 |
| Physics (Dr. Dennis Marks) | PS | Albert Einstein: His Universe and Concept of God (CHG) | $1$ | 1 |  |  | 2,000 |  |

SUIUARY OF GRANTS, COITRACTS, AND GIFTS FOR PROGRANS OF INSTRUCTION,
RESEARCH, OR PUBLIC SERVICE
For Fiscal Year Ending June 30, 1980 * page 2 of 3 pages

| ```Instit:utican Demabyay: rir Uait``` | Type | Description (Title/Granting Aqency) | Number of Proposals |  |  | Arrount of Pronosals |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \text { Sub- } \\ & \text { sitted } \end{aligned}$ | Awarded | ```Rejected or With- drawn``` | Submitted | Awarded | ```Rejected or #ith- drawn``` |
| Math (Dr. David J. John) | I | Graphics in Computer Science at VSC Nat. Science Foundation | 1 |  |  | 3,595 |  |  |
| History (Drs. Sehr, Schmier, Frech) | PS | Protestant, Catholic, Jew: Historical Perspectives on the Struggle for Religious Freedom in America (CHG) | $11$ | 1 |  |  | 10,140 |  |
| History (Dr. Dale Peeples) | PS | Issues 1980: Humanistic Values and the Issues Facing Americans in 1980 (CHG) | $1$ | 1 | . |  | 1,000 |  |
| Biology (Dr. Jay Whitesell) | R | Ensiferan Orthoptera as Sensors of Enemy Infiltrators (Office of Naval Research) | $1$ |  |  | 15,620 |  |  |
| Chemistry (Dr. Wm. Harrison) | I | Modern Experimental Organic Chemistry Development Project (NSF) | $y 1$ |  |  | 19,863 |  |  |
| Music (Mr. Ed Barr) | PS | Before the Radio: A History of Ga. Band Music (CHG) | 1 | 1 |  |  | 7,330 |  |
| Fine Arts (Dr. Bernie Linger) | PS | Conference on the Development, Expansion, and Financing of Fine Arts Activities and Opportunities in S. Ga. (Georgia Council for the Arts) | $1$ |  | 1 |  |  | 1,070 |
| Art (Mr. Russell McRae) | I | Faculty Development Study of the Creative and Literary Arts in India (DHEW, International Ed) | $1$ |  | 1 |  |  | 25,332 |

R) $=$ Research


## MISCELLANEOUS APPENDICES

# ACADEMIC HONORS COMMITTEE 

Dr Benjamin J. Harnson, Chairman<br>Mrs. Mary Alice Griffin, Co-Chaiman<br>Dr. S. Louise Hanes, Co-Chairman<br>Mr. Arthur L. Bostock, Jr.<br>Mr James D. Burns<br>Miss Karen G Bryant<br>Dr Douglas H Frank<br>Dr Paul B. Wilson<br>Miss Missy Chester<br>Miss Becky Kimbrell<br>Dr. John S. Agar<br>Dr W. Ren Christie<br>Mr Fluker G Stewart



Sponsored By
The Honor Societies

Whitehead Auditorium
FINE ARTS BUILDING
May 7, 1980
11:30 A.M.

## ALMA MATER

Mong the stately pines of Georgia
Glorious to the view, Stands our noble Alma Mater Basking 'neath the blue.

Alma Mater, thee we honor Praises never fail, For thy fame shall never perish, Red and Black - all hail!

Alma Mater's sons and daughters We will ever be, Always to thy heart returning, Dear old V.S.C.

Alma Mater, thee we honor
Praises never fail,
For thy fame shall never perish,
Red and Black - all hai!!

## HONORS DAY, 1980

## PROGRAM

W Ray Cleere, Presiding<br>Vice President for Academic Affairs and Dean of Faculties

| *Processional March | Miss Ruth Sisson, Organist Assistant Professor of Music |
| :---: | :---: |
| *Invocation | .The Reverend Richard E. Pieplow Messiah Lutheran Church |
| "Economic Justice" | Dr. A. L. Addington Dean, School of Business |
| Remarks | Perry McGuire <br> Student Government Association |

Presentation of Honor Societies and Awards ....... Dr. Hugh C. Bailey
President, Valdosta State College
*The Alma Mater
The Audience
Benediction
The Reverend Richard E. Pieplow
*Recessional March Miss Ruth Sisson
*The audience will please stand for these portions of the program

Dr. W. Ren Christie, Faculty Marshal

## H <br> The Honor Societies

## PHI KAPPA PHI

Elizabeth Lynne Anderson
Alan Bernstein
Makolm Stanley Branch
Karen Lymn Burns
Ricky Ralph Chnstie
Holland M. Clark
Luanne Ciarke
Jula T. Connell
Jean Camille Cooper
Catherine Mane d'Albertis
Cynthia Connell DeBarry
Linda Irvin Dodson
Judith M. Eanes
Elizabeth Anne Grant
Elizabeth Gray

Judith Griner
Joseph T Herring
Alta Ann Holton
Narci Lee Jones
Rebecca Lynne Jordan
John Lancaster
James Gregory Lews
Alited J. Lyrch, Jr.
Iris Allen Mathis
Troy Jackson McDaniel, 11
Jean A. Mueller
James Steven Purvis
Judy Ann Roberts
Sharon K. Robertson
Carolyn Arn Romine

Joyce Arne Rowe<br>Katherine F. Rowell<br>John W. Sapp<br>Joel A. Smith<br>Lauren Marne Smith<br>Pamela Jane Sutton<br>John E. Taylor<br>Mary Jane Taylor<br>Sally Thompson<br>Carol Annette Todd<br>Kenneth Warren VanEvery<br>Garnet R. Wells<br>Suzanne Rebecca White<br>Stewart A. Witiarns<br>Laurie Ellen Wingate

## SIGMA ALPHA CHI

Debbie G. Abbott
Oscar Aguero, Jr
Laurie Allen
Lillian L. Battle
Amy Beaudoin
Beverly Beazly
Barbara Jean Bishop
Trent P. Blalock
Randy Earl Blanchard
Jeffrey Hunter Bobbitt
Angela Booth
Lisa C. Bruce
Margaret L Carter
Steptrance D. Chaney
Karl Chiang

Susan Clay
Curtis Lester Cochran, ill
Judy Cooper
Norris Kent Cooper
Doris L. Cummings
Susan L. Dowling
Janice Karen Farrow
Patrica A. Fields
John B. Folsom
Cynthia Darlene Fragakis
Evetyn Rhodes Frost
Kirby N. Gamer
Steve S. Goss
Gregory Kent Harrell
Russell S. Howard
Jon Kent

Patrick David Jordan
Beth Lawing
Richard C. Lee
Peggy Ann Ledbetter
Lindsey Keith Lewis
David Lightsey
Alicia Ann Linney
Amy Maddox
Catherine Jean Malcom
Bobby Mayer, Jr.
Jennifer McCullough
Rechard T. Mitchell, Jr.
Tom Monk
Ralph M. Moore, Jr.
Reba Morris

## SIGMA ALPHA CHI (continued)

Joseph D. Mundee<br>Jami Norns<br>Susan Painter<br>Lsa Carore Potts<br>M. Bett: Raulerson<br>Patrica Robinson<br>Rozanne Rohn<br>William Andrew Sandbach<br>Charks Edwn Sauls

Mary Deerza Savelle<br>Sandra E. Scales<br>Eddre Scardavilie<br>Donna Sheffield<br>Krista Shirah<br>Pamela D. Skiles<br>Debbie Skmner<br>Francis Wayne Smith<br>Rebecca L. Stahl<br>Patrick Stephens

Jennter Jayne Stevens
Lirod Stevenson
B I Survant
Susan Taylor
Donna Thomas
Darkene A Tucker
Linda Tyus
Nolan D Vickers
Kath, Voner

## ALPHA CHI

Vance Frederick Askew
Judith C. Bamaskey
Alan M. Bernstein
Jennie R Bobo
Gerrie Ann Brookins
Joyce W Carr
Pattie L. Carter
Jan L. Chuiders
Ricky Ralph Christie
Holland M. Clark
Sandra Jean Coleman
Roya J Collins
Anne Patrica Conway
Ann G. Cooper
Jean C. Cooper
Luda Crace
David Alan Crawiord
Glen M. Davis
Suzanne S. Demersseman

James Edward Dennus
Linda S. Dodson
Roberta L. Dukes
Judith Marian Eanes
Buford D. Edwards
Michael S. Ellis
Beth W. Fennei
Jane Durden Floyd
Donna D. Forrester
Leske Ann Garland
Shirley S. Gupton
Peggy M Hanington
Cary Hartsfield
Carol Hendley
Deborah Louise Hillard
Alta A. Holton
Lunda M. Horton
Mary E. Howard
Mary L. Humphrey

Demry E. Hurst
Eleanor J. Jackson
Wenda B Jamieson
C. David Johnson, III

Kenneth R. Johnson
Ginger L. Jones
Narci Lee Jones
Jere R. Jordon
Rebecca Lymne Jordon
Edward K. Kemp
David A. Kendrick
James G Lewis
Jennier Lymn Little
Mary Jane Martin
Maxne Martin
Lesa Arn Mathews
Patrick R. McAllister
Nancy McLemore
Morgan Stuart McRae

## ALPHA CHI (continued)

Cinthia Meadow
Jean S. Melton
Daniel Phillip Murray
Donna Elizabeth Murray
Marilyn N. Nelson
JoAnn Wilson Nichols
Felicia Farr Norwood
James E. Owen
Philip Edward Painter
Cecilia Katherne Persse
Keith Norris Phillippi
Janet Marie Ponder
Iris M. Poole
Melissa H. Pope
Patti L. Rackley
Bill Rannes
Fredonia Webb Ray
Electa G. Ricket

Wanda Jean Rivers
Gail Roberson
Judy Ann Roberts
Alene Teresa Romasco
Carolyn Ann Romine
Joyce Anne Rowe
Kathenne Frances Rowell
Lise Ryan
Toni Sabbatinı
Julia Jean Sanders
John W. Sapp
Beverty L. Sears
Daniel T. Sharpe
Joel A. Smith
Lynn D. Smith
Myra Elizabeth Smith
Sandra Nell Spooner
Debra A. Starling

Pamela Jane Sutton
Anna P. Tarpenning
John Evans Taylor
Mare P Taylor
Mary dane Taylor
Sally Thompson
Kenneth W. VanEvery
Jove J. Vickers
Elame Louise Wachowiack
Gloria J. Ward
Susan C Watson
Gamet R. Wells
Pamela Louse Westberry
Suzanne Rebecca White
Cindy M Williams
Jimmy Ray Williams
Stewart A. Williams

## ALPHA LAMBDA DELTA

Thornas A. Bacon
Lillian L. Battle
Barbara L. Bishop
Jeffrey H. Bobbitt
Melody Clay
Curtis L. Cochran
Janice K. Farrow
Greg A. Gerlock
Stephen S. Goss
Tonja L. Hiatt
Russell Howard

Cynthia Jarrard
Teresa K. Lester
Lindsey Lewis
Justin Lightsey
Amv Maddox
Patricia McNair
Janine Melzer
T. Kevin Rawls

Willam Sandbach
Lisa Sanders
Ed Sauls
Mary D. Savelle

Sandra Scales
Teresa L. Self
Kusta L. Shirah
Deborah C. Skinner
Patnck Stephens
Linda L. Stevenson
Bradley J. Survant
Linda Tyus
Kathy Vonver
Mary Woolard
Jone Young

## OMICRON DELTA KAPPA

| Karen Lynn Burns | Pamela Lee Flowers | Make Page |
| :--- | :--- | :--- |
| Donna Cabe | Judy Gnner | Kathy Payne |
| Caiherine Lane Carter | Dan Hunter | Ceciiu Persse |
| Stephanie Chaney | Carl D. Johnson | Mary Powell |
| Mary Jean Chester | Rebecca Lynn Jordan | M:ine Raines |
| Ricky Chnstie | David Kendrick | Leas Rigsby |
| Luanne Clarke | Patsy McClure | John Sapp |
| Faith DeCurtis | Troy Jackson McDaniel | Pam Suton |
| Terri Duckos | Judith McGlaun | Jarnes Tyson |
| Roberta Lee Dukes | Richard S. Mitche: | Kenneth W. VanEvery |
| Wilham "Sam" J. Edgar | Jean Muelier | Suzanne White |

## CARDINAL KEY

Sharon Glisson<br>Elaine Wachowiak<br>Kathy Payne<br>Pam Sutton

Laurie Wingate
Pamela Flowers
Holli Clark
Luanne Clarke

Debbie Taylor
Toni Sabbatini
Felcka Norwood
Jana Arn Hancock

## WHITEHEAD SCHOLARS

New Awards

Karl S. Chiang
Lisa Arme Crockett
Russell S Howard
Charles Edwin Sauls
Mary Jean Woolard

Renewals

Ricky Ralph Chnstre
Holland Mallette Clark
Elizabeth Gray
Morgan Stuart McRae
Darlene Annette Tucker

1. CAMPUS DEVELOPMENT

Mr. Sam W. Brooks, III, Chmn.
Dr. A. L. Addington
Mr. Arthur L. Bostock, Jr.
Dr. W. Ray Cleere
Dr. James D. Danicls
Dr. Wayne R. Faircloth
Mr. Ken U. Ferre11
Mr. J. Marion Franklin
Mr. Barney Griffis
Dr. John E. Lancaster
Mr. Alex B. McFadden
Dr. William M. Morrow
Mr. Kevin King (Student)
Mr. Jack McDanie1 (Student)
6. FOOD SERVICES

Mr. Antonio R. Criscuolo, Chmn.
Dr. Margrett L. Adams
Dr. Andrew J. Bond
Mr. J. Marion Franklin
Dr. Joseph $\wedge$. Core
Dr. William S. Levison
Mr. Howard L. Lincoln
Director of Food Services
Miss Leah Coburn (Student)
Miss Nancy Finton (Student)
Mr. Charlie Miller (Student)
Mr. Steven Purvis (Student)
Mr. Randy Redner (Student)
7. INTERNATIONAL EDUCATION

Dr. William M. Gabard, Chmn.
Dr. Jose B. Fernandez
Dr. Donald P. Foshee
Dr. Thomas W. Gandy
Mrs. Sondra Halweg
Dr. John E. Lancaster
Dr. William M. Morrow
Dr. Dale H. Peeples
Dr. Frederick A. Ware, Jr.
Dr. Newell 0. Wright
8. PUBLIC SERVICES

Dr. Thomas W. Gandy, Chmn.
Mrs. Anne M. Boykin
Dr. W. Ren Christie
Dr. Paul F. DeLargy
Mr. J. Marion Franklin
Dr. Glen W. Herrin
Dr. James F. Hill
Dr. Dale H. Peeples
Dr. Marvin E. Ray
Mr. David Kendrick (Student)
Mr. Mark Patterson (Student)

## 9. REGISTRATION

Mr. Arthur L. Bostock, Jr., Chmn.
Mr. James L. Black
Mr. Eddie Carswell
Mr. Kenneth U. Ferrell
Mr. David Lloyd
Mrs. Beth W. McRae
Dr. Marianne K. Mayo
Dr. Paul D. Sidler
Dr. Charles M. Wilson
Dr. Paul B. Wilson
Mr. Sam Edgar (Student)
Mr. George Strickland (Student)
10. SPECTAL COLIECTIONS
(Library Affairs Sub-Committee)
Dr. Dale H. Peeples, Chmn.
Dr. Marvin R. Evans
Dr. William M. Gabard
Mr. David L. Ince
Mrs. Jane T. Shelton
Dr. Gordon L. Teffeteller
Dr. Joseph A. Tomberlin
11. STUDENT ACTIVITY FEE BUDGET

Dr. Andrew J. Bond, Chmn.
Dr. Ronald L. Barnette
Mr. James L. Black
Mr. Sam W. Brooks, III
Mr . E. Edward Sheeley
Mr. Sam Edgar (Student)
Mr. Jack McIaniel (Student)
Mr. Perry McGuire (Student)
Mr. David Tucker (Student)
12. STUDENT FINANCIAL AID

Dr. James D. Daniels, Chmn.
Mr. C. Ray Bryant, Jr.
Mr. Eddie Carswell
Mrs. Mary J. Durham
Mr . C. Campbell Giddens
Dr. John E. Lancaster
Dr. Kenneth E. Martin
Dr. G. Vonne Meussling
Mr. Tommy A. Moore
Dr. Marvin E. Ray
Dr. Nancy C. Scott
Mr. Brian Huling (Student)
Mr. Jack McDaniel (Student)
13. STUDENT RECRUITMENT

Dr. Thomas G. Renfro, Chmn.
Dr. A. L. Addington
Mr. James L. Black
Dr. Louie A. Brown
Mrs. S. Frances Brown
Dr. W. Ren Christie
Mrs. M. Charles C1eere
Dr. Wayne R. Faircloth
Dr. Robert D. Fisher
Dr. Thomas W. Gandy
Dr. Charles M. Wilson
Mr. Sam Edgar (Student)
Mr. Perry McGuire (Student) Ex-Officio:

Mr. Gary L. Bass
Mr . Arthur L. Bostock, Jr.
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#### Abstract

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[^0]:    *This total excludes ROTC hours and hours scheduled by students in the $62+$ program.

